



African Institute for Economic
Development and Planning

61st

Meeting of the IDEP Governing Council

IDEP Programme of Work

End of 2026 - 2027



What we want to achieve by end of 2026



Objective: Strengthen the development planning of African countries and improve their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development.

Result Area 1: Social Protection

- Stronger and efficient social protection policies

Result Area 2: Future-ready workforce

- Young people's ideas turned into action

Result Area 3: Localized Development Planning

- Regions and cities better able to plan and finance their own development



How we achieve it

Six strategic areas of focus guide all our interventions

1



Macroeconomic management,
Integrated development
planning and financing

2



Regional integration, trade,
diversification and
industrialization

3



Inclusive social gains: gender,
youth, social protection

4



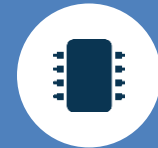
Sustainable natural resources
and climate action

5



Accelerated infrastructure
development

6



Innovation and digital
transformation



How we achieve it

RA1: Support to MS on Social Protection Policies

Cameroon

EXPECTED RESULT

A policy note to bring informal support networks into national social protection strategies

WHAT WE DO

Training on social protection and the care economy: financing, governance, universal health coverage

FOR WHOM

Staff of the Ministry of Labour and Social Security

Senegal

EXPECTED RESULT

Regional actors able to draft fairer, more sustainable policies that take gender, inequality and care into account

WHAT WE DO

Online training to analyse, design, run and evaluate social protection programmes

FOR WHOM

Regional actors and staff of the national social protection delegation

Zimbabwe

EXPECTED RESULT

A policy note to bring informal support networks into national social protection strategies

WHAT WE DO

In-situ training to design, finance, run and evaluate social protection programmes

FOR WHOM

Staff of the Ministry of Public Service, Labour and Social Welfare



How we achieve it

RA2: Future-ready workforce – Supporting Member States and turning the ADIF Forum into action

Implementation clock

EXPECTED RESULT

Five selected solutions put into practice

WHAT WE DO

Track progress on the selected solutions, with check-ins every quarter, so that forum commitments lead to real results on the ground

FOR WHOM

Winners of the ADIF policy hackathon

Knowledge generation

EXPECTED RESULT

Five communications by YEN members with policy recommendations

WHAT WE DO

Support young people in understanding and developing proposals on the global financial system

FROM WHOM

Young panelists of the ADIF 2026 Youth Dialogue

Uganda – HRD Planning Phase II

EXPECTED RESULT

Stronger HRD planning capacity and improved national guidelines and templates

WHAT WE PLAN

Face-to-face Phase II training; revise HR guidelines and templates; online Phase II training for local government staff

FOR WHOM

for National Planning Authority staff of Uganda



How we achieve it

RA3: Local Development Planning – Helping regions and cities plan their development

Where	Expected result	What we do	For whom
Côte d'Ivoire	National guidelines on financing local development	Developing national guidelines on financing local development and a training manual	Central and local government officials, NGOs
Senegal – Pôle Sud	Diagnostic report & Development Strategy endorsed by stakeholders	Two workshops: finalise the regional assessment, then validate the draft strategy and action plan (in line with Senegal Vision 2050 and 2025–2029 national strategy)	Central and local government, private sector, civil society, researchers, partners
Kenya	Improved alignment of county plans with the national development plan	Technical support to link county plans with the national long-term plan and training	Planners, economists and M&E officers in ministries and counties
Benin & Ghana	Enhanced capacities in using data tools and designing smart-city projects and roadmaps	Training and in-depth support on smart city planning & strategy	Officials, local authorities, urban planners



How we achieve it

Collaborative programmes with ECA: staff retooling



Data Analytics

Use data and analytics tools to strengthen evidence-based planning, monitoring and reporting.



Carbon Markets

Understand carbon market mechanisms to support climate finance and green transition policies.



Macroeconomic and sectoral modelling

Build modelling capacity to assess policy options and their economic and sectoral impacts.



Digital Technology Skills to engage with clients remotely

Deliver advisory and training services online and in hybrid formats.



Our operating context in 2027

Relocation to Diamniadio and resource freeze



Relocation to Diamniadio

- IDEP moves its premises to Diamniadio in 2027
- Training rooms, IT and connectivity to be re-equipped
- Transition to be managed while delivering the 2027 programme



Operational constraints

- Temporary disruption of in-person events
- Set-up costs and adjustment of the activity calendar



Resource freeze

- Freeze on resources limits recruitment and non-essential spending
- Risk of delayed targets, as seen in 2025



Our call: Waiver for the recruitment of staff and GC commitment to mobilize MS assessed contributions



What we want to achieve in 2027

Objective: Enhanced African countries' development planning capacity to formulate and manage effective public-sector policies for structural transformation and sustainable development, by delivering integrated, adaptive and results-oriented policy frameworks in support of the SDGs and Agenda 2063

2026 Result Areas

RA2 • Future-ready workforce

RA3 • Localized Development Planning

RA1: Social protection



continues



continues



new

2027 Result Areas

RA1: A future-ready workforce

- Support more member States & RECs establish reskilling and upskilling programmes
- Build skills for structural transformation and the green and digital economy

RA2: Localized development planning

- Strengthen local authorities' capacity to plan and finance territorial development
- Expand localized development initiatives

RA3: Improved public administration training

- Support member States & RECs to reform governance and curricula of national training institutions
- Align training with national, regional and global agendas



How we achieve it

Priority activities to be delivered in 2027

RA1 Future-ready workforce

- Advisory support for member States & RECs to design reskilling and upskilling programmes
- Bilingual training on development planning and economic management for senior officials
- Visiting research fellowships for policy researchers and officials

RA2 Localized development planning & financing

- Capacity-building for member States & RECs and local authorities on localized planning
- Development-financing mechanisms and territorial finance guidance
- More local development initiatives led by local authorities

RA3 Improved public administration training

- Support national training institutions (building on Djibouti and Sierra Leone)
- Co-design and adopt curricula aligned with Agenda 2063, the SDGs, the Pact for the Future and the Paris Agreement
- Training-of-trainers, peer learning and policy dialogue: governance first, then curriculum reform

Six strategic areas of focus

- 1 Macroeconomic management, integrated development planning and financing
- 2 Regional integration, trade, diversification and industrialization
- 3 Inclusive social gains : gender, youth, social protection
- 4 Natural resources and climate action
- 5 Accelerated infrastructure development
- 6 Innovation and digital transformation



How we achieve it

2027 cross-cutting deliverables and key institutional events

20

bilingual training
projects for senior
officials

10

seminar days

2

publications

1

master's
programme

2

research fellowships

Also in 2027

- Communities of practice and e-learning courses
- High-level policy dialogues

Key institutional events in 2027

- ADIF Forum 2027
- Network of Directors General of Planning in Africa: side event during COM 2027
- IDEP Director's Report to COM 2027
- Governing Council membership renewal
- 62nd session of the IDEP Governing Council
- Technical advisory committee meeting



Business Model Implementation

The 2027 work plan offers concrete levers to advance IDEP's new business model and to diversify, stabilize and grow its resources.

Signature training portfolio

20 bilingual programmes for senior officials: the basis for high-value, fee-based courses.

Partnerships and networks

Universities, think tanks, UN country teams and RECs: co-financing and joint delivery.

Degree and fellowship offer

Master's programme and visiting fellowships: premium, revenue-generating products.

Advisory demand

Advisory services to 5 members of ECA and 3 RECs: a pipeline for paid advisory and country engagement.

Digital delivery

Communities of practice, e-learning and the digitized knowledge repository (STP): scalable reach at lower unit cost.

“One ECA” positioning

IDEP as ECA's one-stop shop under the ICD model: institutional financing and synergy.

Lesson from 2026: Liquidity constraints limited in-person advisory and delayed targets, underscoring the need for diversified and predictable financing under the new business model.



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Thank You - Merci - شكرا
