



African Institute for Economic
Development and Planning

61st

Meeting of the IDEP Governing Council

Positioning IDEP as ECA's Premier Capacity Development Platform

Recommendations of the Business Model



INVESTMENT REQUIRED FOR THE STRATEGIC FRAMEWORK 2026–2030

Investment for the implementation of the Strategic Framework

Total Budget (2026-2030): USD 29 Million – minimum

Funding Gap: USD 11.5 Million (39.6%)



IDEP new Business Model for financial sustainability

Stages :

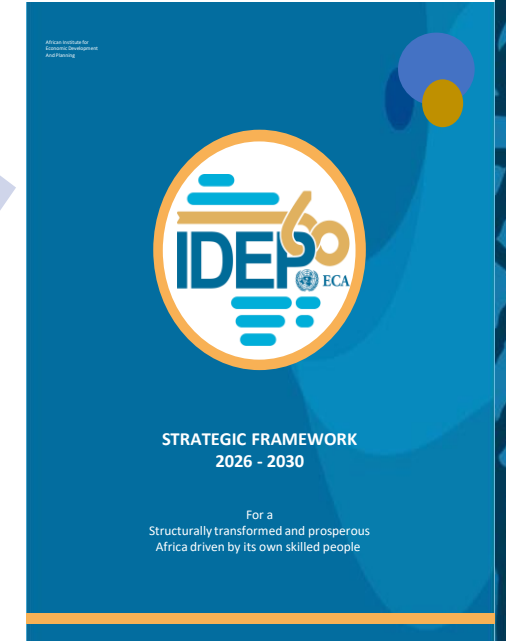
- . Information Gathering and Data Collection
- . Stakeholder

Consultant Engagement
recruitment Analysis Phase
September 2025
Drafting Phase
. Review and Finalization Phase

Final Report
January 2026

Discussion with IDEP
Team
February 2026

Discussion with
DES- PS and her
Team , IDEP and the
consultant
March 2026



Proposed Strategy to close the gap

1



Increase efficiency in collecting Member State contributions

- Strengthen the collection of current and overdue Member State contributions and build a more reliable core funding base.
- Link contributions to results and value delivered, such as tailored training outcomes.
- Strengthen communication and engagement with Member States.
- Introduce stronger follow-up and accountability for overdue payments.

SELECTED RECOMMENDATION

2



Increase collaboration with ECA in resource mobilization for training and capacity building

- Leverage ECA programmes with capacity development components to grow IDEP's resource base.
- Pilot 1-2 targeted extra-budgetary (XB) programmes to demonstrate value.
- Strengthen IDEP's role in ECA's ecosystem and create a tested model for future collaboration.
- A successful pilot in 2026 can drive deeper integration into future ECA programmes.

SELECTED RECOMMENDATION

3



Looking for the role of Hub for training for the UN system

Position IDEP as a training hub to deliver high-quality learning solutions across the UN system.

4



Increase cooperation with multilateral banks

- Engage more closely with MDBs and DFIs through broader ECA programme collaboration.
- Build on existing and emerging partnerships (e.g., BADEA, Afreximbank, TDB).
- Integrate IDEP's training and capacity services into financing and advisory programmes.
- Work with ECA headquarters to align efforts and leverage institutional partnerships.

SELECTED RECOMMENDATION

5



Paid fee for training courses

Introduce and expand cost-recovery training courses aligned with market demand and high value learning outcomes.

6



Grants from partners

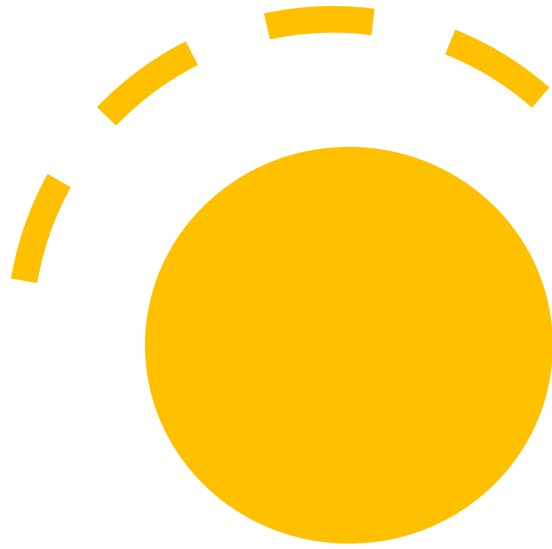
Actively pursue grants from bilateral, regional and international partners to fund priority initiatives.

7



Building a dedicated Endowment Fund for IDEP

Establish an endowment fund to ensure long-term financial sustainability and greater institutional resilience.



Priority 1: Increase efficiency in collecting MS contributions



MEMBER STATE CONTRIBUTIONS – THE FOUNDATIONAL PILLAR

CURRENT STATUS BY ASSESSMENT TIER As of 17 July 2026

Tier	Annual Assessment	Member States	Total Amount Paid (Cumulative)	Total Outstanding (Arrears)	Compliance Rate
1	\$80,000	Algeria, Egypt, Libya, Nigeria, South Africa	\$7,116,482	\$7,283,518	49%
2	\$32,000 – \$40,000	Angola, DRC, Côte d'Ivoire, Ethiopia, Ghana, Kenya, Morocco, Mozambique, Sudan, Zambia, Zimbabwe	\$9,690,580	\$3,629,420	73%
3	\$24,000	Botswana, Cameroon, Namibia, Senegal, Tanzania, Tunisia, Uganda	\$4,175,063	\$1,992,937	68%
4	\$20,000	Eswatini, Gabon, Guinea, Madagascar, Sierra Leone	\$2,035,865	\$1,664,135	55%
5	\$15,000	Benin, Burkina Faso, Burundi, CAR, Chad, Congo, Djibouti, Eritrea, Lesotho, Liberia, Malawi, Mali, Mauritius, Niger, Rwanda, Togo	\$3,857,510	\$4,947,490	44%
6	\$10,000	Cabo Verde, Comoros, Eq. Guinea, The Gambia, Guinea-Bissau, Mauritania, Sao Tome, Seychelles, Somalia	\$994,873	\$2,335,127	30%
TOTAL	\$1.358M	Member States	\$27,870,373	\$21,852,627	56%



Strengthen Member States Engagement

1. Country Engagement Dashboard Sep. 2026 – June 2027

Propose a selection process: e.g. prioritize countries of focus and those with high arrears
Coordinate with SROs, Divisions, SPORD and CoS

2. Annual consultations

3. Contribution recovery campaign

ES meetings with MS during HLPF, GA, and AU Summit
ES, DESs visits to countries
DESs & Directors meetings with MS High officials
IDEP country missions



Country Engagement Dashboard

Member State Country dashboard, to include:

1. Number of officials trained
2. Number of training programmes attended
3. Technical assistance missions conducted
4. ECA Country footprint
5. Partnerships established
6. National institutions supported
7. Success stories
8. Planned activities for the next 12 months
9. Annual contribution and arrears

- When a SLT member meets with a minister, she/he has an argument based on results, and not solely on contribution.
- The Dashboard will inform ECA's contribution to the UN Sustainable Development Framework (UNSDCF) at the country level.



Deepening Institutional Partnerships with Member States

Country Engagement Dashboard

- Training
- Technical Assistance
- Partnership
- ECA Country footprint

IDEP Capacity Development Platform

National Schools of Public Service

Jan. 2027 – Dec. 2029

- Curriculum Development
- Faculty Exchange
- Joint Certificate

RCO/UNCTs

- The United Nations Sustainable Development Cooperation Framework

Network of African Directors General of Development Planning

- Saly Declaration (**July 2026**)
 - IDEP Secretariat
 - Peer Learning

A permanent ecosystem connecting African public institutions, policy leaders, and capacity development partners



Network of African Directors General of Development Planning

A permanent platform for
dialogue, technical
cooperation, peer learning
and dissemination of best
practices.



Declaration of African Directors General of Planning

3rd Meeting of the Network of African Directors General of Planning

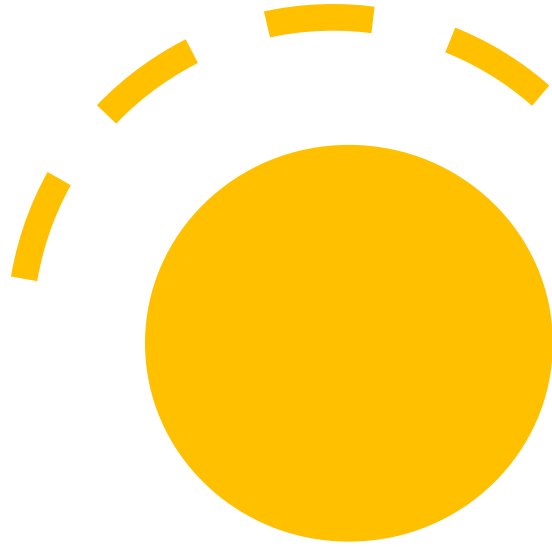
Saly, Senegal, 30 July 2026



Saly, Senegal, July 2026



Johannesburg, South Africa, November 2024
(in partnership with APRM Continental Secretariat)



Priority 2: Increase
collaboration with ECA





Operationalize the One ECA Capacity Development Model

1. Identification & Designation of a focal point(s) and alternate(s) in each Division (Oct 2026)
2. Prepare joint annual training plans (to be discussed during APPRM Q3 and finalized during APPRM Q4)
3. Establish Standard Operating Procedures (SOP) for Integrated Capacity Development



— ECA-IDEP / INTEGRATED CAPACITY DEVELOPMENT PROGRAMME

Making “One ECA” operational

The SOP connects strategic ambition to coordinated delivery and policy results.



Why it is necessary

Replace fragmented, late coordination with early joint planning.
Respond to urgent needs while preserving quality and controls.

IDEP: learning quality • Divisions/SROs: technical expertise • Management: priorities & decisions

Priority 4: Increase
cooperation with
MDBs



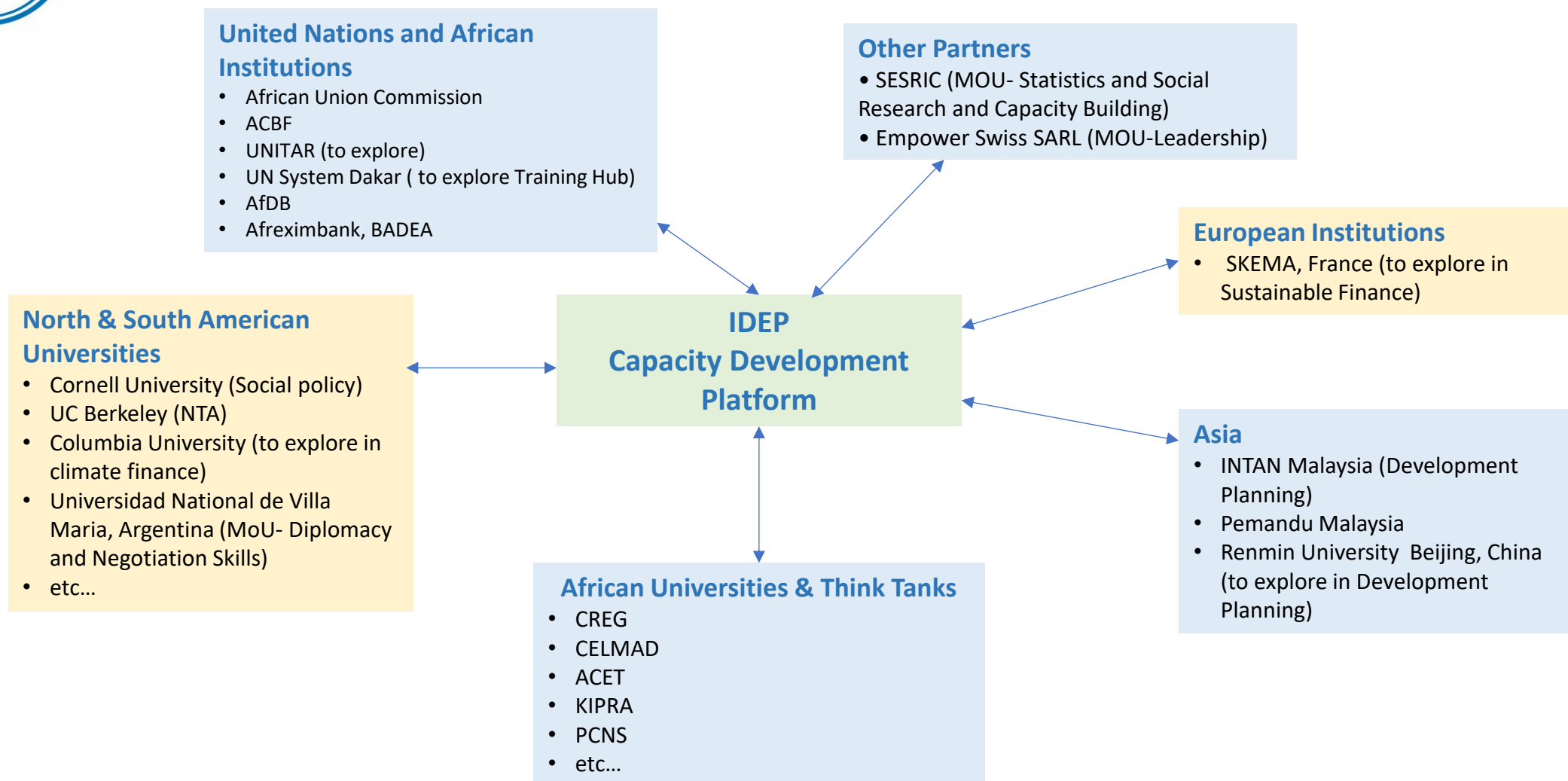


- Engage more closely with MDBs and DFIs through broader ECA programme collaboration.
- Build on existing and emerging partnerships (e.g., BADEA, Afreximbank, TDB).
- Integrate IDEP's training and capacity services into financing and advisory programmes.
- Work with ECA headquarters to align efforts and leverage institutional partnerships.

- IDEP-BADEA Project 2026-2028 (475k USD)
- Ongoing Engagement with AfDB



Strategic Knowledge Partnerships



Connecting IDEP to world-class universities, think tanks and research networks to ensure that its programmes are informed by the latest evidence, innovative practices and international expertise

Social Protection and the Care Economy in Africa



**Prof Parfait Eloundou
Enyegue, New York,
Cornell University**



**Dr. Michel Tenikue,
Luxembourg Institute for
Socioeconomic Research**



**Prof Latif Dramane,
University of Thies,
Senegal, CREG**



THANK YOU!



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<https://knowledge.uneca.org/idep>



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